AGENDA
TECHNICAL PANEL
Varner Hall - Board Room
3835 Holdrege Street
Lincoln, Nebraska
Tuesday, October 13, 2015
9:00 a.m.

| 9:00 AM | 1. Roll Call, Meeting Notice & Open Meetings Act Information | Chair |
| 2. Public Comment | |
| 3. Approval of Minutes* - September 8, 2015 | |

| 9:05 AM | 4. Enterprise Projects |
| a. Project Closure* |
| i. Administrative Services - LINK – Procurement | B. Botelho |
| ii. Administrative Services - EnterpriseOne System Upgrade | L. Pentland |
| b. Project Status Dashboard | A. Weekly |

| 9:50 AM | 5. Work Group Updates and Other Business | Chair |

| 10:00 AM | 6. Adjourn | Chair |

* Denotes action items.

The Technical Panel will attempt to adhere to the sequence of the published agenda, but reserves the right to adjust the order of items if necessary and may elect to take action on any of the items listed.

Meeting notice was posted to the NITC website and the Nebraska Public Meeting Calendar on September 9, 2015. The agenda was posted to the NITC website on October 9, 2015.

Nebraska Open Meetings Act
TECHNICAL PANEL  
Tuesday, September 8, 2015 at 9:00 AM  
Varner Hall - Board Room  
3835 Holdrege Street, Lincoln, NE  
MINUTES

MEMBERS PRESENT:  
Walter Weir, CIO, University of Nebraska, Chair  
Ed Toner, CIO, State of Nebraska  
Michael Winkle, Nebraska Educational Telecommunications  
Christy Horn, University of Nebraska  
Kirk Langer, Lincoln Public Schools

MEMBERS ABSENT: None

ROLL CALL, MEETING NOTICE & OPEN MEETINGS ACT INFORMATION

Mr. Weir called the meeting to order at 9:07 a.m. A quorum was present to conduct official business. The meeting notice was posted to the NITC website and Nebraska Public Meeting Calendar on August 4, 2015. The agenda was posted to the NITC website on September 3, 2015. A copy of the Nebraska Open Meetings Act was posted on the wall of the meeting room.

PUBLIC COMMENT

There was no public comment.

APPROVAL OF MINUTES

Mr. Winkle moved to approve the April 14, 2015 and July 14, 2015 minutes as presented. Roll call vote: Winkle-Yes, Weir-Yes, Langer-Yes, Horn-Yes, and Toner-Yes. Results: Yes-5, No-0, Abstained-0. Motion carried.

ENTERPRISE PROJECTS

Project Updates

DHHS - Medicaid Eligibility & Enrollment System (EES)

Don Spaulding provided an update to the Panel and was available for questions and discussion. Discussion included the following topics: lessons learned by Nebraska and from other states; the IV&V report; project requirements; and the agency’s self-reported project status.

DHHS - Medicaid Management Information System (MMIS)

Don Spaulding provided an update to the Panel and was available for questions and discussion. The agency is replacing a system that is nearly 35 years old. The agency has been providing quarterly reports to the Legislature. Members suggested having an architect to coordinate activities across all of these systems. The agency will resume their regular reporting to the Panel on the status of this project.

Project Status Dashboard

Mr. Weekly reviewed the project status dashboard. This dashboard report will be used for the State CIO’s annual enterprise project report to the Governor and Appropriations Committee of the Legislature. At the next meeting, the Panel will be asked to close out two projects from the Department of Administrative Services -- LINK Procurement and EnterpriseOne System Upgrade.
STANDARDS AND GUIDELINES

Requests for Waiver


Ritchie Morrow and Duncan Hsu were available to discuss the agency’s requests. Chris Hobbs, State Information Security Officer, indicated that there were alternatives to the expiration requirement in the password standard and asked if the agency could implement one of these alternatives instead of requesting a waiver. Mr. Hsu indicated they could. Because the waiver was not needed, the Panel considered that request withdrawn.

Mr. Toner moved to approve the Request for Waiver from the requirements of NITC 8-302 with a waiver termination date of June 30, 2016. Roll call vote: Toner-Yes, Weir-Yes, Horn-Yes, Langer-Yes, and Winkle-Yes. Results: Yes-5, No-0, Abstained-0. Motion carried.

Secretary of State – Request for Waiver from the requirements of NITC 5-101: Enterprise Content Management System for State Agencies

Colleen Byelick was available to discuss the request. The project for which the waiver is requested is in the RFP development phase. It is unknown whether or not all of the solutions proposed will be able to cost-effectively integrate with the State’s ECM system. Mr. Toner indicated that at this time it would be best to work through the RFP process with the intent that the solution integrate with the existing ECM system. This would not preclude the Secretary of State’s Office from submitting another request for waiver as more information is known.

Mr. Toner moved to deny the Request for Waiver. Roll call vote: Toner-Yes, Weir-Yes, Horn-Yes, Langer-Yes, and Winkle-Yes. Results: Yes-5, No-0, Abstained-0. Motion carried.

WORK GROUP UPDATES AND OTHER BUSINESS

Security Architecture Workgroup Update - Chris Hobbs

Mr. Hobbs provided an update on the activities of the Workgroup. Members discussed: determining the location of PII within agencies; having a security architect for state government; rewriting standards and validating compliance; the Department of Homeland Security review; a joint Security Operation Center (SOC); mobile device management; and identity and access management.

ADJOURN

Ms. Horn moved to adjourn. All were in favor. Motion carried.

The meeting was adjourned at 11:00 a.m.

Meeting minutes were taken by Rick Becker, Office of the CIO.
Workday Procurement Services System
Project Closure Report

State Purchasing Bureau contracted with Workday on March 31, 2011 for their SaaS procurement software. During the “Discovery” and “Configuration” phases of Workday Procurement, the State worked with Workday to identify “gaps” between State of Nebraska requirements and system capabilities. The implementation team continually refined Workday configuration and security in an attempt to support the State’s procurement and statutory needs. Through an in-depth analysis it was determined that four complex custom integrations/interfaces were needed to support the State’s ERP system (EnterpriseOne). Two unique set-ups requiring on-going maintenance were identified and configured to support business processes and appropriate approvals of purchases. The configuration was tested and either did not meet requirements or required an extensive cumbersome workaround. The Workday product also lacks sufficient storage capacity for large contracts which would have required the State to develop an auxiliary data storage solution.

Dual maintenance, reporting and support would be required of both the EnterpriseOne and Workday procurement systems because all procurement data would not be in a single location. Workday did not have bid solicitation (Quotation Request) functionality, bid evaluation functionality, or contract management functionality, thus preventing the ability to report from a single system. The State of Nebraska uses the EnterpriseOne Procurement module to procure “stock” items that are directly tied to the EnterpriseOne Inventory module. Workday did not have an inventory solution.

Any data extracted from Workday and interfaced into EnterpriseOne would be a custom application/UBE. Workday updated their code on a weekly basis and “pushed” the new code without prior notification of specification changes to its customers. Every update would have the potential to change the extracted data from Workday; therefore, the interface between Workday and JDE would need to be thoroughly tested and possibly retrofitted with every update. Additionally, Workday pushes semi-annual updates that require extensive end user testing and possible retrofit of integrations and reports.

In addition to the technical gaps identified previously, Workday simply cannot provide an end-to-end e-procurement system with contract management functionality; therefore the contract was allowed to expire.
# Project Lessons Learned Form

## General Information

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>EnterpriseOne System Upgrade</td>
<td>9/25/2015</td>
</tr>
</tbody>
</table>

## Sponsoring Agency

Administrative Services – State Accounting

<table>
<thead>
<tr>
<th>Contact</th>
<th>Phone</th>
<th>Email</th>
<th>Employer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wes Mohling</td>
<td>402-471-0601</td>
<td><a href="mailto:wes.mohling@nebraska.gov">wes.mohling@nebraska.gov</a></td>
<td>State of Nebraska</td>
</tr>
<tr>
<td>Project Manager</td>
<td>Phone</td>
<td>Email</td>
<td></td>
</tr>
<tr>
<td>Lacey Pentland</td>
<td>402-471-1462</td>
<td><a href="mailto:lacey.pentland@nebraska.gov">lacey.pentland@nebraska.gov</a></td>
<td>State of Nebraska</td>
</tr>
</tbody>
</table>

## Project Start Date

<table>
<thead>
<tr>
<th>Project Start Date</th>
<th>Estimated End Date</th>
<th>Project End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>10/01/2013</td>
<td>05/27/2015</td>
<td>06/30/2015</td>
</tr>
</tbody>
</table>

## Key Questions

1. Did the scope of the project change?  
   - Yes  
   - No
   
   Expense Management module was not implemented

2. Did the project meet the expectations of the stakeholders?  
   - Yes  
   - No
   
   EnterpriseOne 9.1 and Tools Update were implemented

3. Did the project costs exceed the budget provided?  
   - Yes  
   - No
   
   See Cost Management: Total Costs

## Cost Management

Show the actual expenditures compared to planned levels. Break the costs into other categories as appropriate.

### Fiscal Year [2014]

<table>
<thead>
<tr>
<th>Budget Item</th>
<th>Budget at Completion (BAC)</th>
<th>Actual Costs (AC)</th>
<th>Cost Variance (CV = BAC – AC)</th>
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<tbody>
<tr>
<td>Salaries</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract Services</td>
<td>$2,230,000.00</td>
<td>$2,677,594.00</td>
<td>($447,594.00)</td>
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<tr>
<td>Hardware</td>
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<td>$15,950.20</td>
<td>$4049.80</td>
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<tr>
<td>Software</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Expenditures*</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Total Costs</td>
<td>$2,250,000.00</td>
<td>$2,693,544.20</td>
<td>($443,544.20)</td>
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</tbody>
</table>

Other Expenditures include supplies, materials, etc.
## Significant Project Milestones

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<thead>
<tr>
<th>Milestone</th>
<th>Met</th>
<th>Not Met</th>
<th>Original Date</th>
<th>Actual Date</th>
<th>Impact (if late)</th>
</tr>
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<tbody>
<tr>
<td>Project Kick-Off</td>
<td>☒</td>
<td>☐</td>
<td>10/16/2013</td>
<td>10/15/2013</td>
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<td>Net Change Workshops</td>
<td>☒</td>
<td>☐</td>
<td>11/01/2013</td>
<td>11/12/2013</td>
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<tr>
<td>Fit Gap Analysis</td>
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<td>☐</td>
<td>12/06/2013</td>
<td>12/06/2013</td>
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<tr>
<td>CNC – Install Pristine &amp; Mock #1</td>
<td>☒</td>
<td>☐</td>
<td>02/14/2014</td>
<td>02/14/2014</td>
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</tr>
<tr>
<td>Modification Disposition #1</td>
<td>☒</td>
<td>☐</td>
<td>05/19/2014</td>
<td>06/20/2014</td>
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<tr>
<td>Modification Disposition #2 after system is code current (New Milestone added for Project Plan adjustment)</td>
<td>☒</td>
<td>☐</td>
<td>09/15/2014</td>
<td>11/10/2014</td>
<td>This Milestone was added because Modification Disposition had to be completed again</td>
</tr>
<tr>
<td>Configuration &amp; Testing – Finance Only due to Fiscal Year End activities</td>
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<td>☐</td>
<td>NA</td>
<td>NA</td>
<td>This Milestone was no longer applicable after the project was delayed.</td>
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<tr>
<td>Performance Testing</td>
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<td>☐</td>
<td>04/14/2015</td>
<td>04/11/2015</td>
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<tr>
<td>User Acceptance Testing</td>
<td>☒</td>
<td>☐</td>
<td>07/31/2014</td>
<td>03/23/2015</td>
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<tr>
<td>Go-Live</td>
<td>☒</td>
<td>☐</td>
<td>09/02/2014</td>
<td>04/28/2015</td>
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<tr>
<td>Production Support Ends</td>
<td>☒</td>
<td>☐</td>
<td>06/30/2015</td>
<td>06/30/2015</td>
<td></td>
</tr>
</tbody>
</table>

### What went wrong during the project and recommendations to avoid similar occurrences in the future

Provide a summary of what went wrong during the project, including the problem or issue, the impact and the recommendation to avoid those occurrences in the future.

- Contract made it difficult to hold Vendor accountable due to:
  - Fixed Pricing which prevented State from adjusting timeline and tasks when issues arose
  - Vendor determined contractors to support project and they did not have the proper skillset
  - Contractor turnover – 12 CNCs over the life of the project
  - Vague deliverables
- Management support of State team:
  - Vendor selection process did not take into consideration recommendations from State team
  - Vendor recommendations took priority over State team’s guidance resulting in poor decision making
  - Politics played a large role in decision making
- Vendor’s Project Management abilities were poor resulting in:
  - Use of additional State resources
  - Lack of understanding of “Basic Software Development Life Cycle”
  - Unrealistic timeline
  - Missed timeline by one year
  - Budget impacted
- Team morale impacted throughout project for a variety of reasons
  - Management and staff turnover
Recommendations:
- Tighten contractual process:
  - Use formal bid process; include state purchasing bureau for services
  - Listen to System Support Team when selecting vendor
  - Ensure deliverables in contract are specific
- Management should set realistic expectations for conversions/upgrades to take into account all of the behind the scenes work to be done
- Ensure the project plan is exactly what we want/need
- Fund and train additional staff to support upgrades and to keep system code current; to utilize the system to its fullest extent
- Create a team dedicated to the upgrade and a separate team dedicated to supporting Production

What went right during the project and how similar projects may benefit from this information
Provide a summary of what went right during the project, including the success or accomplishment, the impact and how future projects may benefit from this information.

- “Go Live” was successful:
  - Improved End User experience
  - Business continuity went fairly well
  - Limited downtime post go live
  - Limited residual program changes post go live
  - Data conversion was successful
- System was updated to be “almost code current”
- Once decision to restart the implementation was made, the team was able to adjust and move forward successfully

NITC Reporting/Process Improvements and Recommendations
Use this section to insert NITC Enterprise Reporting improvements and recommendations.

- Make the reporting documents (e.g. Project Status form) E-forms
- Provide detailed requirements to primary project contact of NITC expectations, to include reporting and briefing requirements

Additional Comments
Use this section to insert comments / concerns not included in any other section.
# Nebraska Information Technology Commission

**Enterprise Project Status Dashboard – as of October, 2015**

<table>
<thead>
<tr>
<th>Project: LINK – Procurement</th>
<th>Contact: Bo Botelho</th>
</tr>
</thead>
<tbody>
<tr>
<td>Start Date: 01/14/2013</td>
<td>Orig. Completion Date: 10/31/2013</td>
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<tr>
<td>Revised Completion Date: Pending</td>
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<table>
<thead>
<tr>
<th>Overall Status</th>
<th>October</th>
<th>September</th>
<th>July</th>
<th>June</th>
<th>April</th>
<th>February</th>
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<th>Schedule</th>
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<tr>
<th>Scope</th>
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## Project Description

Workday Procurement standardizes business processes for procurement documents. Workday Procurement will be the data entry location for all procurement documents (requisitions, purchase orders and contracts). Approvals and printing of the documents will be processed in Workday. Selected supplier websites will be available for access to state contracted pricing through punch-out capability. Purchase Orders will be interfaced in to the State’s financial system for encumbering, receipts, and accounts payable. Suppliers will be available for selection in Workday and their associated commodities and procurement contact information will be maintained within Workday.

Project Estimate: $1,895,800 ($1,624,009.27 has been expended)

## Comments

**October update:**
The Workday Procurement project requests to be closed for NITC reporting. Bo Botelho will present the closeout report at the October 13 Technical Panel Meeting.

**April Update:**
The Workday Procurement project has been suspended. The Department will continue to prioritize the current upgrading of the EnterpriseOne financial system and ongoing support of the existing HCM solution.
# Nebraska Information Technology Commission
## Enterprise Project Status Dashboard – as of October, 2015

<table>
<thead>
<tr>
<th>Project: Network Nebraska Education</th>
<th>Contact: Tom Rolfes</th>
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</thead>
<tbody>
<tr>
<td>Start Date: 05/01/2006</td>
<td>Orig. Completion Date: 06/30/2012</td>
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<th>Overall Status</th>
<th>October</th>
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<th>July</th>
<th>June</th>
<th>April</th>
<th>February</th>
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### Project Description
Network Nebraska-Education is a statewide consortium of over 260 K-12 and higher education entities working together to provide a statewide backbone, commodity Internet, distance education, and other value-added services to its participants. Network Nebraska-Education is managed by the State Office of the CIO partnering with the University of Nebraska Computing Services Network (UNCSN).

Project Budget (2014-15): $717,781 ($612,873 has been expended)

### Comments
**October update:**
With schools and colleges in session from one to three weeks, Cogent Communications is having difficulty meeting the State reliability standard for Internet service for many end users. If not resolved, steps will be taken soon to intervene using the contractual terms of State Contract 65386(04). State contract research revealed that over 300 WAN transport circuits are being served by 22 separate State contracts with 11 different providers, all expiring on 6/30/2016, as well as four segments of the statewide backbone. Consequently, the fall 2015 RFP will be the largest telecommunications RFP in the history of the State of Nebraska.

**September update:**
Since the last reporting period, the Network Nebraska summer project implementation for new members (14 public school districts and the Lincoln Diocese schools) and backbone upgrades (to ESU 3 and to ESU 6) were completed. On July 1, the primary Internet egress in Omaha was switched from Unite Private Networks to Cogent Communications and data was flowing. With schools and colleges in session from one to three weeks, Cogent Communications is having difficulty meeting the State reliability standard for Internet service for many end users. If not resolved, steps will be taken soon to intervene using the contractual terms of State Contract 65386(04). State contract research revealed that over 300 WAN transport circuits are being served by 22 separate State contracts with 11 different providers, all expiring on 6/30/2016, as well as four segments of the statewide backbone. Consequently, the fall 2015 RFP will be the largest telecommunications RFP in the history of the State of Nebraska.

### Additional Comments/Concerns:
No New Financial Information since last reporting period. The 2014-15 fourth quarter UNCSN invoice revealed that IT Consulting-UNCSN was 1% over budget by $2,081; Equipment Maintenance was over budget by $66,771; Software Maintenance was over budget by $17,295; and Training-UNCSN was over budget by $2,867. The overall annual revenue and expenses produced an estimated positive variance of approximately $105,000 for 2014-15. The 2014-15 Financial Report is being completed by DAS Accounting and should be ready for sharing very soon.

Even though the Chief Information Officer fulfilled the Legislative benchmark of “providing access (the ability to connect) to every public K-12 and public higher education entity at the earliest date and no later than July 1, 2012” [Neb. Rev. Stat. 86-5,100], the NITC Technical Panel has extended the enterprise project designation for Network Nebraska-Education until 8/1/2015 so that all public school districts that want to participate have actually connected.
**Project Description**

Legislative Bill 1157 passed by the 2008 Nebraska Legislature required a single statewide assessment of the Nebraska academic content standards for reading, mathematics, science, and writing in Nebraska’s K-12 public schools. The new assessment system was named Nebraska State Accountability (NeSA), with NeSA-R for reading assessments, NeSA-M for mathematics, NeSA-S for science, and NeSA-W for writing. The assessments in reading and mathematics were administered in grades 3-8 and 11; science was administered in grades 5, 8, and 11; and writing was administered in grades 4, 8, and 11.

Project Estimate: $7,278,025 ($660,579.66 has been expended)

**Comments**

**October update:**
DRC has posted the enrollment training for district on September 28, 2015. The enrollment window will be October 5th through October 16th. NDE along with DRC completed the test forms for math, reading, and science for both the alternate and general assessments for 2015-2016 test year. Professional development sessions for English Language Arts tests transition from Reading tests have been scheduled for October 2015 at five locations throughout the state. In November, workshops on text dependent analysis will be provided in five locations as well.

**September update:**
The NDE assessment office has noted along with DRC that the frequency of testing issues were minimal for the 2014-15 testing year. For 2014-15 over 400,000 tests or 90% of all tests taken were online. On August 19th DRC delivered the 2014-15 student results for reading, math, science and writing to the state and respective districts through eDIRECT. The results for 160,000 students were aggregated into state, district and school reports for public release.

The new contract starting July 1, 2015 has been signed by DRC and NDE. The planning meeting for 2015-2016 was completed on May 28, 2015 at the DRC headquarters in Minneapolis. The new contract included the continuation of the full-time technical resource based in Nebraska and the development of items/assessments measuring the new English Language Arts (ELA) standards including technology enhanced ELA items to be field tested in spring 2016. The new contract included options for the revision of NeSA math items based on the new Math standards. The Check for Learning System (C4L) has been expanded with more districts participating in 2015-16 school year and more students taking online formative assessments in the same format as the state summative assessments.

The DRC INSIGHT Online Learning System requirements for fall 2015 are provided on the assessment website at the following link:

[http://www.education.ne.gov/Assessment/pdfs/DRC_INSIGHT_System_Requirements_Fall_2015_Final.pdf](http://www.education.ne.gov/Assessment/pdfs/DRC_INSIGHT_System_Requirements_Fall_2015_Final.pdf)

The requirements document provides information on:
- operating systems and levels
- hardware devices, processor
- disk space, and memory
Nebraska Information Technology Commission
Enterprise Project Status Dashboard – as of October, 2015

- screen size and resolution
- certain testing accommodations

Additional Comments/Concerns:
Nebraska State Accountability (NeSA) is a statewide assessment system mandated by Nebraska Statute. Nebraska Department of Education has contracted with Data Recognition Corporation (DRC) to continue the development of the assessment system including management, development, delivery, administration, scanning/imaging, scoring, analysis, reporting, and standard setting for the online and pencil/paper reading, science, writing, and mathematics tests (NeSA-RMS) for July 1, 2015 through June 30, 2016. DRC will facilitate the delivery, administration, scanning/imaging, scoring, analysis, and reporting for the alternate pencil/paper reading, science, and mathematics tests during the same assessment window. During January 18 through February 5, 2016, DRC will deliver the online writing assessment (NeSA-W) for grades 8 and 11 and the pencil/paper writing assessment for grade 4 as well. The testing window for NeSA-RMS and NeSA-AA will start on March 21 and end on May 6, 2016.
# Nebraska Regional Interoperability Network (NRIN)

**Project Description**

The Nebraska Regional Interoperability Network (NRIN) is a project that will connect a majority of the Public Safety Access Points (PSAP) across the State by means of a point to point microwave system. The network will be a true, secure means of transferring data, video and voice. Speed and stability are major expectations; therefore there is a required redundant technology base of no less than 100 mbps with 99.999% availability for each site. It is hoped that the network will be used as the main transfer mechanism for currently in-place items, thus imposing a cost-saving to local government. All equipment purchased for this project is compatible with the networking equipment of the OCIO.

**Project Estimate:** $10,820,003 ($8,915,330.26 has been expended)

**Comments**

NEMA is struggling with issues of governance and maintenance of the network. Governance would be needed at the local jurisdiction and not at the state agency (there is no state agency is heading the project, it's all run at the local jurisdiction). There is no formal governance heading the project.

**October update:**

Finalizing the South Central and South Eastern redundant connection for the East Central 911 system. Once the Giltner NET installation is complete, the backup rings will be in place. Continue to move material out of the Lincoln warehouse and are distributing all newly ordered materials to their perspective Regions.

**September update:**

The project is at a point were multiple areas can now be worked on. Everything is in place to move forward on the remaining configurations and installation. Materials have been purchased as spare parts for the EC911 portion of the network.

**Additional Comments/Concerns:**

It's possible that upcoming target dates might be missed. Based on the uncertainty of the infrastructure needed for the project and the time involved in obtaining the environmental approvals to proceed with the project, any target dates are fluid. Delays are inevitable due to the weather over the winter months and the difficulty in locating adequate tower sites and negotiating leasing agreements and/or MOU's.
Nebraska Information Technology Commission
Enterprise Project Status Dashboard – as of October, 2015

<table>
<thead>
<tr>
<th>Project: Medicaid Management Information System Replacement Project (MMIS)</th>
<th>Contact: Don Spaulding</th>
</tr>
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<tbody>
<tr>
<td>Start Date</td>
<td>7/01/2014</td>
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<tr>
<td>Start Date</td>
<td>October</td>
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| Overall Status | | | | | | |
| Schedule | | | | | | |
| Budget | | | | | | |
| Scope | | | | | | |
| Quality | | | | | | |

**Project Description**

Project Estimates: $113,600,000* ($3,679,535 have been expended)
*Planning Expenditures include 7/01/2014 – 6/30/2015. Estimate is a rough order magnitude estimate based on information available. As the procurements are completed, categorical details will be available.

**Comments**

**October update:**
Resource constraints have led to a delay in the completion of interim target dates. However, at this point, the team still expects to meet the scheduled date for having the vendor started. The delays are absorbing contingency built into the schedule.
- Strategic Analysis is completed.
- Data Management and Analytics (DMA) RFP drafting is underway with approximately 80% completed.
- Independent Verification and Validation (IV&V) RFP drafting is underway with approximately 65% completed.
- Continued funding was approved by CMS for the DMA and IV&V procurement activities for federal fiscal year 2016.

**September update:**
- This is the first NITC report on the project. However, quarterly legislative reports have been completed summarizing work to date.
- Strategic Analysis is completed and being reviewed by the steering committee.
- Data Management and Analytics (DMA) and Independent Verification and Validation (IV&V) procurement schedule has been created.
- DMA kick-off was completed and drafting of DMA RFP is progressing.
- Communicated Claims Broker Services model and vision to CMS.

**Additional Comments/Concerns:**
Many state resources are not full-time on the project and have other duties including other Legislative mandates to implement which may have a higher priority than this project. Funding for the project is 90% federal funding and 10% state funding.
**Nebraska Information Technology Commission**

**Enterprise Project Status Dashboard – as of October, 2015**

<table>
<thead>
<tr>
<th>Project: District Dashboards</th>
<th>Contact: Dean Folkers</th>
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<tbody>
<tr>
<td>Start Date</td>
<td>07/01/2013</td>
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<tr>
<td>Orig. Completion Date</td>
<td>06/30/2015</td>
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<tr>
<td>Revised Completion Date</td>
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<td>October</td>
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### Overall Status

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### Project Description

Made possible by a Statewide Longitudinal Data System (SLDS) grant from the United States Department of Education in 2012, the focus of the Nebraska Ed-Fi Dashboard initiative is to provide readily available data to the Nebraska classrooms to facilitate informed decision-making. Potential users include teachers, counselors, and administrators. NDE intends to leverage the Ed-Fi dashboard solution made available by the Michael & Susan Dell Foundation to provide Nebraska with an advanced student performance dashboard system to be customized for Nebraska needs. The Ed-Fi data standard will serve to define the initial data elements powering the Nebraska Ed-Fi dashboard.

Our Plan of Work for design, development, and piloting of the Nebraska Dashboards will commence in three phases, each to proceed subsequently upon successful completion of the previous phase, between the months of September 2013 and December 2014. The phases include: Phase I – Dashboard Readiness (September 2013-February 2014), Phase II – Dashboard Development (February 2014-June 2014), and Phase III – Dashboard Deployment (June 2014-December 2014).

Project Estimate: $466,623.75 has been expended, grant funds only

### Comments

**October update:**

A revised schedule for pilot testing has been developed. Dashboard pilot testing is now planned for January 2016 timeframe. Some accountability pilot testing may start in fall of 2015 for prior school year submissions. Infinite Campus and Tyler Technologies have been effectively been moved from the pilot to a later rollout phase due to vendor delays in development schedules. The project plans to move forward in pilot testing with ESU3/SIMS and PowerSchool.

Infinite Campus has started development and plans to start validation/certification testing in November. Planned start of pilot testing and accountability pilot testing is now targeted to start in Dec 2015.

Nebraska Department of Education is evaluating staff allocation and resourcing to support ongoing pilot preparations, sustainability and statewide rollout activities. ESUCC staff is shared between multiple projects and therefore availability and allocation varies.

Tyler Technologies has decided to defer their development for Nebraska until 2016-17 school year. They are being moved from pilot to EAP or statewide rollout. Any delays in the purchase or setup of the production hardware will result in a day to day slip in pilot testing.

**September update:**

A revised schedule for pilot testing is being aligned with vendor timelines, and staff capacity constraints for districts, ESUs, ESUCC and NDE. Dashboard pilot testing is now planned for January 2016 timeframe. Some accountability pilot testing may start in fall of 2015 for prior school year submissions.
# Nebraska Information Technology Commission

## Enterprise Project Status Dashboard – as of October, 2015

<table>
<thead>
<tr>
<th>Project:</th>
<th>EnterpriseOne System Upgrade</th>
<th>Contact:</th>
<th>Lacey Pentland</th>
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<tbody>
<tr>
<td>Start Date</td>
<td>10/01/2013</td>
<td>Orig. Completion Date</td>
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### Project Description

The State of Nebraska has been using JD Edwards to support the State’s agencies for over ten years. The current EnterpriseOne 9.0 system is relatively stable with a medium level of modifications. The program is planned, as much as possible, to be a technical upgrade with minimal impact on the existing business processes, interfaces and the related applications. The current applications landscape is proposed to be upgraded as follows:

- Upgrade from E1 9.0 to E1 9.1 to stay current with the JD Edwards technology stack
- Migrate/Retrofit required customizations to E1 9.1 based on the keep drop analysis
- Be on the latest stack
- Simplification of the existing ecosystem – minimize customization, expand usage of JDE application
- Leverage standard functionalities provided by new features of E1 9.1

Project Estimate: $2,250,000 ($2,693,544.20 has been expended)

### Comments

**September update:**
Lacey Pentland will present the closeout report at the October 13 Technical Panel Meeting.

**July update:**
The project went live on April 28, 2015. They will begin the process of closing out the project for NITC reporting. The total cost of the project increased due to extending the go-live date from September, 2014 to June 30, 2015 (9 months).

**Current work completed:**
- Post Go-Live Support (Resolve outstanding issues from Go-Live) 6/30/2015

**Next Steps:**
- Conduct lessons learned session with upgrade team
- Implement Expense Management as a separate project
**Nebraska Information Technology Commission**  
**Enterprise Project Status Dashboard – as of October, 2015**

<table>
<thead>
<tr>
<th>Project: Medicaid Eligibility &amp; Enrollment System</th>
<th>Contact: Don Spaulding</th>
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<tr>
<td>Start Date: 10/28/2014</td>
<td>Orig. Completion Date: 06/30/2016</td>
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<td>Revised Completion Date: 03/31/2017</td>
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<th>Overall Status</th>
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**Project Description**

The Affordable Care Act (ACA) included numerous provisions with significant information systems impacts. One of the requirements was to change how Medicaid Eligibility was determined and implement the changes effective 10/1/2014. As a result of the lack of time available to implement a long-term solution, the Department of Health and Human Services implemented a short-term solution in the current environment to meet initial due dates and requirements. This solution did not meet all Federal technical requirements for enhanced Federal funding but was approved on the assumption that a long-term solution would be procured. An RFP was developed and procurement has been completed with Wipro selected as the Systems Integrator for an IBM/Curam software solution.

**Project Estimate:** $57,741,564 ($16,385,868 has been expended)

**Comments**

**October update:**
- Draft IMS through the end of the Requirements Phase has been completed and is ready for leadership review.
- Planning for the design phase is underway.
- Work on remaining core business and operational processes will begin after Requirements Phase IMS is approved.
- Development of preliminary Architecture models continues.
- Upgraded Demo environment from version 6.0.5.8 to version 6.1.0.1
- Project team Curam training materials have been prepared and sessions are scheduled.
- Planning for installation of the Sandbox environment was delayed due to resource availability. Has been reassigned and is underway.

**September update:**
Don Spaulding has replaced Eric Henrichsen as the contact on this project until a new permanent IT administrator is hired.
- Conducted the first CMS Gate Review on August 13, 2015, and the session went well. The team is waiting for feedback from CMS to determine what follow-up activities will be necessary.
- The Steering Committee has reviewed and approved 03/31/2017 as the target Go-Live for the project
- The development of the IMS details to the end of the Requirements Phase continues to progress. Planning for the design phase will begin upon completion of the Requirements Phase in keeping with the rolling wave approach.
- Work for non-Core business and operational processes will begin after Requirements Phase planning is complete.
- Development of preliminary Architecture models continues.
- Planning for installation of the Sandbox environment has begun.
- Organizational Change Management (OCM) Plan deliverable was delivered and approved.

**Additional Comments/Concerns:**
Many state resources are not full-time on the project and have other duties including other Legislative mandates to implement. The vendor is having difficulty in filling key roles on the project.
### Nebraska Information Technology Commission
#### Enterprise Project Status Dashboard – as of October, 2015

<table>
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<tr>
<th>Color</th>
<th>Description</th>
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<tbody>
<tr>
<td>Red</td>
<td>Project has significant risk to baseline cost, schedule, or project deliverables. Current status requires immediate escalation and management involvement. Probable that item will <strong>NOT</strong> meet dates with acceptable quality without changes to schedule, resources, and/or scope.</td>
</tr>
<tr>
<td>Yellow</td>
<td>Project has a current or potential risk to baseline cost, schedule, or project deliverables. <strong>Project Manager will manage risks based on risk mitigation planning.</strong> Good probability item will meet dates and acceptable quality. Schedule, resource, or scope changes may be needed.</td>
</tr>
<tr>
<td>Green</td>
<td>Project has no significant risk to baseline cost, schedule, or project deliverables. <strong>Strong probability project will meet dates and acceptable quality.</strong></td>
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<tr>
<td>Gray</td>
<td><strong>No report for the reporting period or the project has not yet been activated.</strong></td>
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